Dorset Special Educational Needs and Disabilities (SEND) Communications Strategy

Final version – agreed at SEND Delivery Board on 8 January

1. Background

Dorset County Council and NHS Dorset Clinical Commissioning Group are working in partnership with educational settings, other partners and families to develop a joint strategy to improve the outcomes for children and young people with special educational needs and disabilities (SEND) in Dorset.

This Communications Strategy supports the Dorset SEND Strategy. It sets out our strategic approach to communicating and engaging with our audiences about the improvement of SEND services in Dorset. An activity plan setting out specific communication and engagement actions to be delivered is included as Appendix 1.

This strategy is an action under Priority 3 of the Dorset SEND Strategy: 'Talking to, listening to and involving children, young people and parents and carers'. Delivery of the strategy will be led by Dorset County Council's communications team in collaboration with the Family Information Service, SEND Participation and Engagement Manager, and the CCG and partner communications teams and progress will be reported to the Dorset SEND Delivery Group.

2. Objectives

We will use effective communications and engagement to support the vision and objectives of the Dorset SEND Strategy. Our communications objectives are as follows:

What we want to achieve	How we will measure it
Stakeholders are appropriately engaged and	Delivery of regular updates
informed about work to improve outcomes for	Attendance at meetings and events
children and young people with SEND	Media coverage
	Social media engagement
Stakeholders' understand the challenges we	Feedback, including survey responses
face, what we are doing to improve, and why	Social media engagement
Children and young people with SEND and their	Feedback, including survey responses
parents and carers feel informed, listened to	Social media engagement
and that they have a say	
Partners share information and are able to	Feedback, including survey responses
work well together to a shared plan	Intranet visits
The Dorset SEND Local Offer is known and well-	Web visits
used by parents, carers and young people	Social media engagement
	Feedback, including survey responses

3. Audiences and stakeholders

The people and groups with whom we will communicate are detailed below:

Internal	External
Programme governance	Families and support networks
 Dorset SEND Delivery Group 	Children and young people with SEND
Dorset Health and Wellbeing Board	Parents and carers

- Dorset Transforming Care Partnership
- Accountability Alliance
- Dorset Schools' Forum
- Dorset Health Forum

Local authority

- Dorset County Council
 - o Children's Services
 - SEND services
 - Adult and Community Services
 - Environment and Economy
 Services (including Dorset Travel)
 - Councillors, including Cabinet, champions and local councillors
 - o Forward Together Board
- Other local authorities (including districts and boroughs, parish and towns, and neighbouring authorities)

Healthcare

- NHS Dorset Clinical Commissioning Group (CCG)
 - Governing body (?)
- Dorset HealthCare University Foundation Trust
- Other healthcare providers

- The Dorset Parent Carer Council (DPCC)
- Other support groups

Education settings and professionals

- Dorset mainstream schools, including academies and free schools
- Dorset special schools
- Further education colleges
- Early years settings
- Independent schools
- Out of county settings
- Headteachers
- School governors and academy/multiacademy trust directors
- SENCos
- Teaching staff

Government and national

- Government
 - Department for Education (DfE)
 - Department of Health
- Ofsted
- Care Quality Commission (CQC)

Media

- National media
- Local media
- Specialist media

Public and communities

- Community and voluntary sector organisations
- Dorset residents
- Employers

4. Key messages

The key messages that we will communicate with our audiences are as follows:

- We know what we need to improve and are acting to improve it as quickly as possible
- We are working together to develop a single strategy and system to improve outcomes for children and young people with SEND and their families
- We will be accountable for doing what we say we will and for letting people know how well
 we are doing
- We will support families to provide help early
- We will complete assessments and plans on time
- We will involve and listen to children and young people with SEND and their families
- We will make it clear to families what information, advice and support is available, how to find it and how to give feedback

- We will improve families' experience of getting support with SEND from birth to adulthood
- We want to give children and young people with SEND in Dorset the best chance to succeed in life
- We want children and young people with SEND to enjoy family life and to go to school as near to their home as possible
- We will work together across children's and adult's services to support children and young people with SEND to prepare well for adulthood, to participate in their community and to live as independently as possible

5. Implementation – channels and tactics

Туре	Channel	Audience(s)	Frequency
Web	Dorset SEND Local Offer website (www.dorsetforyou.gov.uk/local-offer)	 Parents and carers (SEND) Children and young people Professionals 	On-going
	Dorset CCG website	Public/all	On-going
	The Xchange website	 Parents/carers of children with a disability 	On-going
Media	News releases	MediaDorset residentsParents and carers	Ad hoc (at major milestones)
	Media briefings/interviews	Local media	Ad hoc
Social media	Family Information Service Facebook page	Parents and carers (general)Professionals	On-going
	Dorset County Council Twitter and Facebook accounts	Public/all	On-going
	Dorset CCG Twitter and Facebook accounts	Public/all	On-going
Internal	Intranets	StaffCouncillors	On-going
	Staff e-newsletters (e.g. DCC Children's Services News)	Staff	Monthly/ad hoc
E-newsletters	Family Information Service e- newsletter	 Parents/carers (general and SEND) 	Monthly/ad hoc
	Dorset Schools News (DCC – new)	 Schools (head teachers, governors, SENCos, etc) 	
	The Xchange newsletter	Parents/carers of children with a disability	Monthly
Meetings	Dorset SEND Improvement Delivery Group	Group members	Monthly

Events	Dorset Parent Carer Council	•	Parents and	Twice yearly
	events		carers	
		•	Children and	
			young people	
		•	Professionals	
Letter/email	Briefings and updates	•	MPs/Ministers	Monthly/ad hoc
		•	Councillors	
		•	Staff	
		•	Partners	

5.1. The Local Offer

The Government requires all local authorities are required to publish their 'Local Offer' for children and young people with SEND. This is the 'one-stop shop' for people to find out information and get support with anything to do with SEND. In Dorset, the SEND Local Offer (to distinguish it from other potential 'local offers' for various different services) consists primarily of the Local Offer web pages, now hosted on the Dorset councils' DorsetForYou website at www.dorsetforyou.gov.uk/local-offer. There has been extensive and on-going development of the Local Offer content led by the Dorset Family Information Service and based on evidence from engagement with children and young people, parents/carers and professionals. The SEND Local Offer also includes all communications and information materials and channels produced about SEND in Dorset, including leaflets, brochures, social media channels, videos and e-newsletters.

5.2. Branding

For the Local Offer and this communications strategy to be successful, it is vitally important that our key stakeholders, particularly children and young people and their parents are aware of it, feel ownership and recognise it as theirs. To enable this, we will develop a distinct brand for the Dorset SEND Local Offer that will be used to identify to children and young people, parents and carers, and professionals where SEND information and support is available. The brand will include:

- a brand name (Dorset SEND and Dorset SEND Local Offer)
- a logo
- a colour scheme
- a tone of voice and style of language

Any branding must meet nationally recognised accessibility standards for people with disabilities. For the Local Offer we will follow the GOV.UK design principles, including writing for a reading age of nine years old.

The branding will be developed and agreed through participation and engagement with children and young people and parents and carers to make sure that it is appropriate and relevant to their needs and preference (while recognising that views are subjective).

The new branding will be launched to coincide with DorsetForYou's move to a new web platform, provisionally in early 2018.

6. Measurement and evaluation

We will use the following metrics and methods to monitor, measure and report the effectiveness of our communications and engagement:

Туре	Outputs	Outtakes	Outcomes	
	(What we did)	(What people took from it)	(What impact it had)	
Web	Number of web visits	Link clicksUser feedback	 More users accessed information or services online Positive feedback about customer experience 	
Media	 Number of news releases Number of media briefings/journalists attending 	 Media coverage (volume and sentiment) Use of key messages Web visits/link clicks 	Audiences more aware of and understand key messages	
Social media	Post reach (how many people saw it)	Engagement (likes, shares, comments, video views)	 Audiences more aware of and understand key messages Audiences positively engaged Unnecessary customer demand reduces 	
E-newsletters	 Number of e-newsletters Number of recipients 	 Number of emails opened Link clicks 	 Audiences more aware of and understand key messages Audiences positively engaged Unnecessary customer demand reduces 	
Meetings	Number of attendees	Attendee feedback	 Stakeholders are informed, involved and engaged 	
Events	Number of attendees	Attendee feedback	 Stakeholders are informed, involved and engaged 	
Letter/email	Number of recipients	Number of responses	 Stakeholders are informed, involved and engaged 	

Appendix 1: Activity plan

Date	Activity/Milestone	Audiences	Channels	Owner
Nov 2017	Project stakeholder updates	 Internal and partner stakeholders Parents and carers Young people 	Local Offer web pagesEmail	Comms officer
Ongoing	Deliver Local Offer marketing plan	 Parents/carers Children and young people Professionals 	 Local Offer web pages Social media E-newsletters Advertising Your Dorset Media 	Family Information Service
TBC	Promote public consultation on draft Dorset SEND Strategy	Parents/carersProfessionalsMediaPublic	Local Offer web pagesNews releaseSocial media posts	Participation and Engagement manager
Feb 2018	Launch Dorset SEND Local Offer branding	Parents/carersProfessionals	Local Offer web pagesSocial media (paid and organic)E-newsletters	FIS/Comms
TBC	Publish Dorset SEND Strategy	Public/all	 Local Offer web pages News release Media briefing Stakeholder briefings Internal comms 	Project leads
TBC	Produce child/young person-friendly version of strategy	Children/young peopleParents/carers	Local Offer web pagesLeaflet/brochure	FIS/Comms
ТВС	Promote an annual SEND conference (TBC)	Children/young peopleParents/carersProfessionals		Participation and Engagement manager